



Carefully managing risk as we scale



Trent Victor, PhD

Director of Safety Research
and Best Practices

Our safety philosophy

Reduce traffic injuries and fatalities by driving safely and responsibly and **carefully manage risk** as we scale our operations.



Our experience

Tens of millions

miles on public roads

Tens of billions

miles in simulation

25+ cities

across the USA

01

1+ million

passenger trips without a human behind the wheel

02

24/7

across multiple cities

03

SF & PHX

tens of thousands of rides per week in each

04

LA & ATX

emerging rider-only territories

05

10+ million

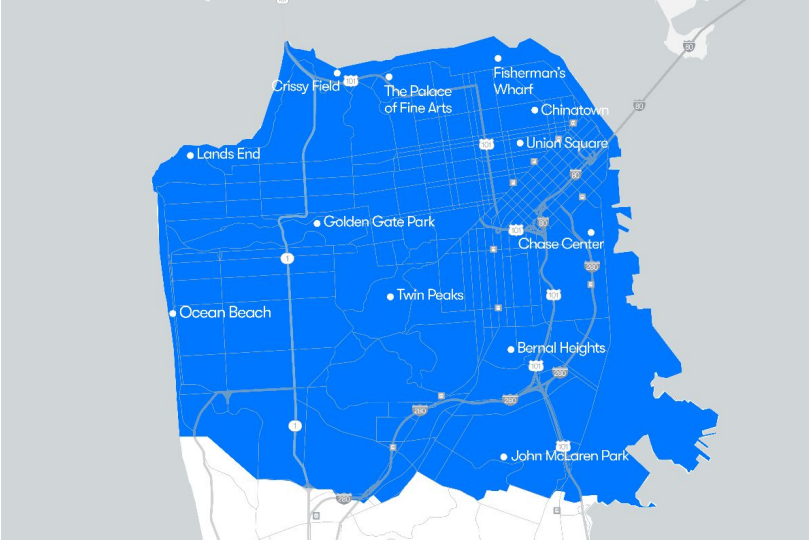
rider-only miles

Snapshot: Waymo's operations today

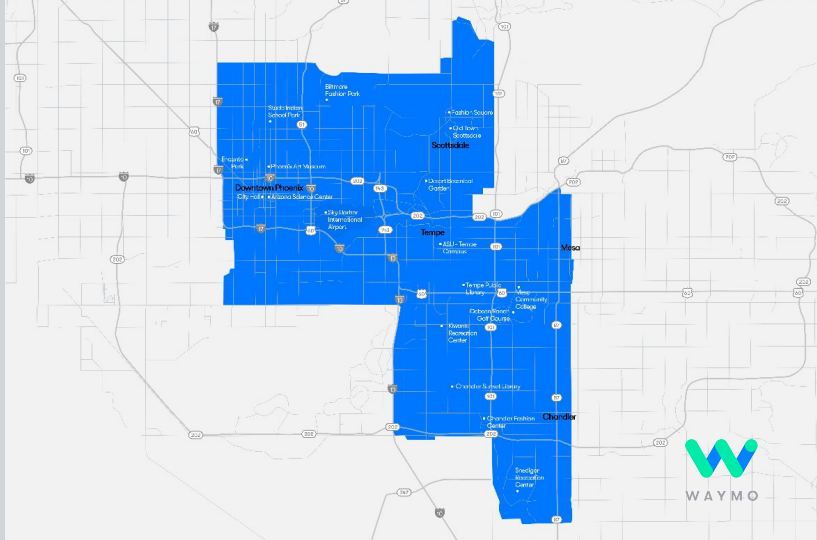


Commercial service in

SF



PHX



Growing service in

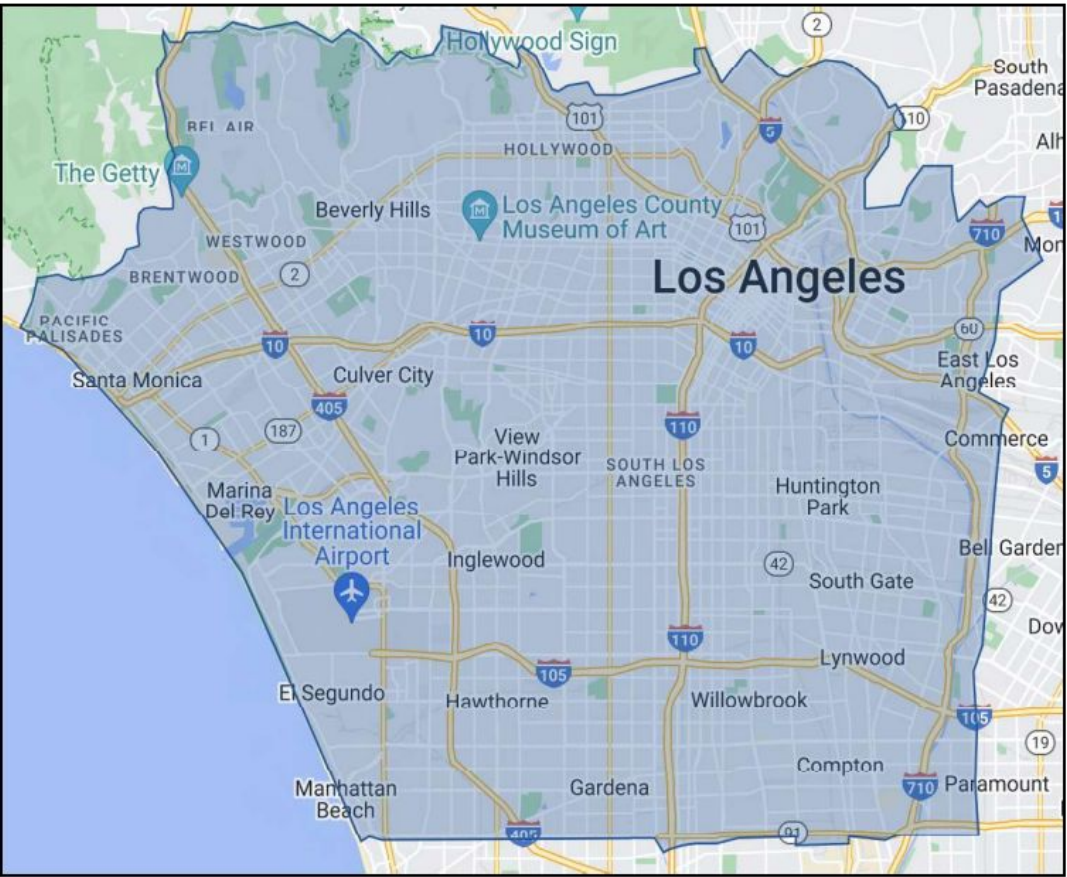
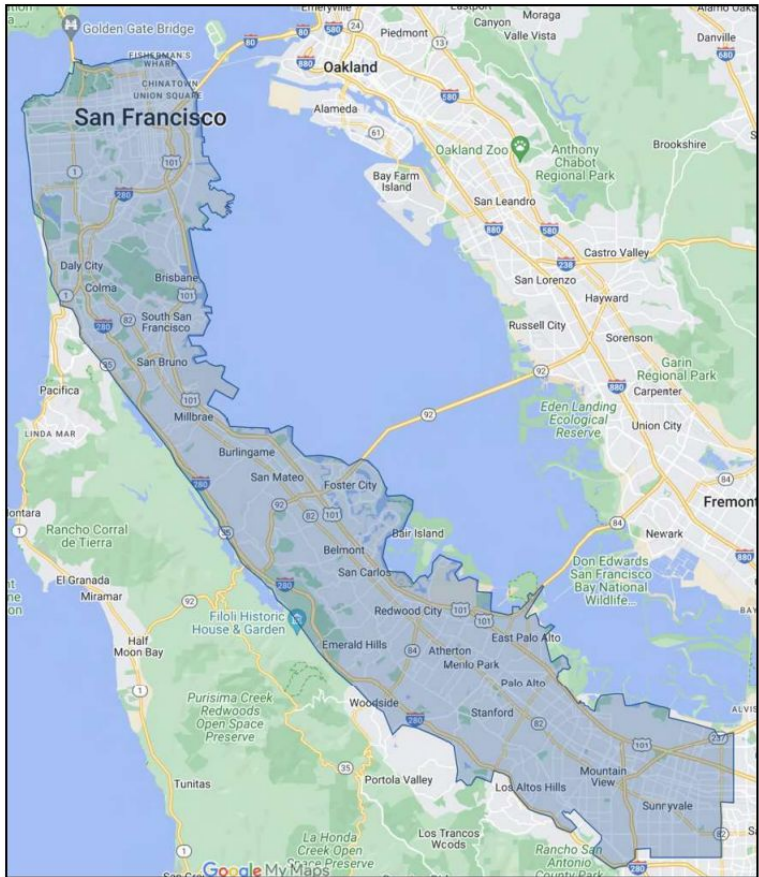
LA



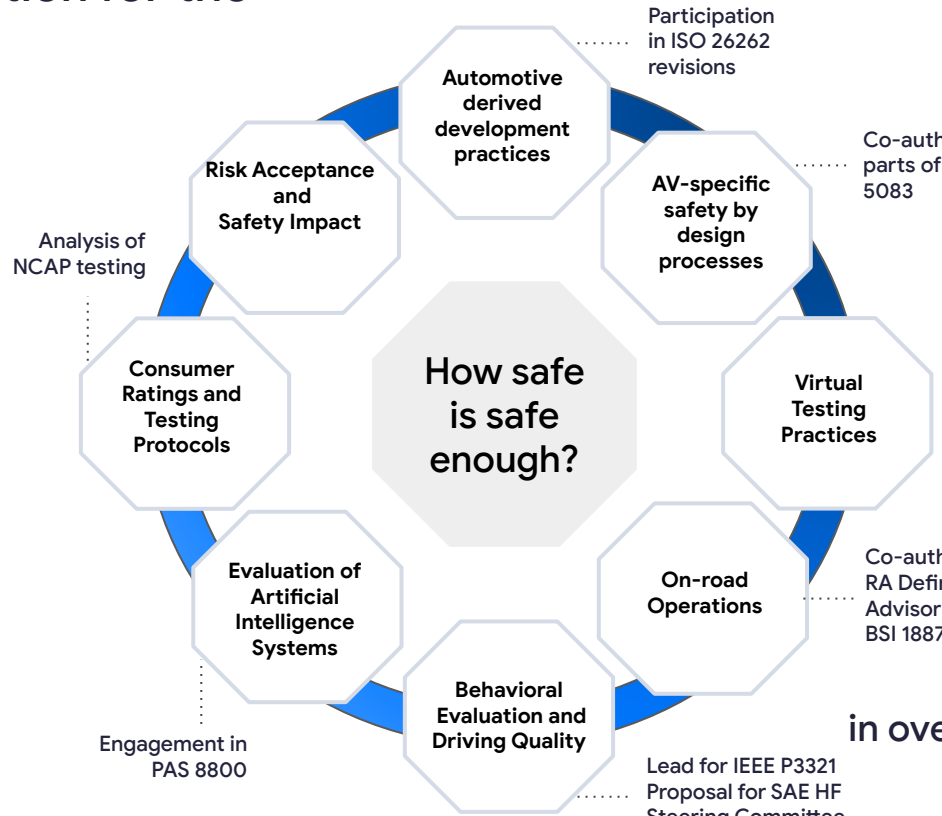
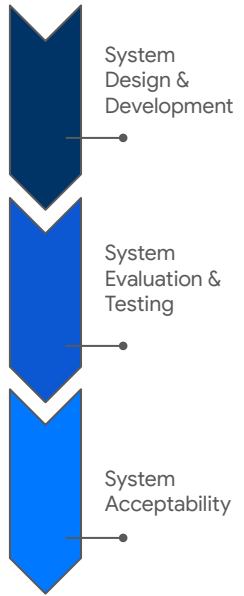
ATX



Territories approved by the recent CPUC permit



Pioneering Engagement in Standardization for the ADS Industry



Participation in ISO 26262 revisions

Co-author for parts of ISO 5083

Analysis of NCAP testing

Co-author for AVSC RA Definitions
Advisory Role for BSI 1887

Engagement in PAS 8800

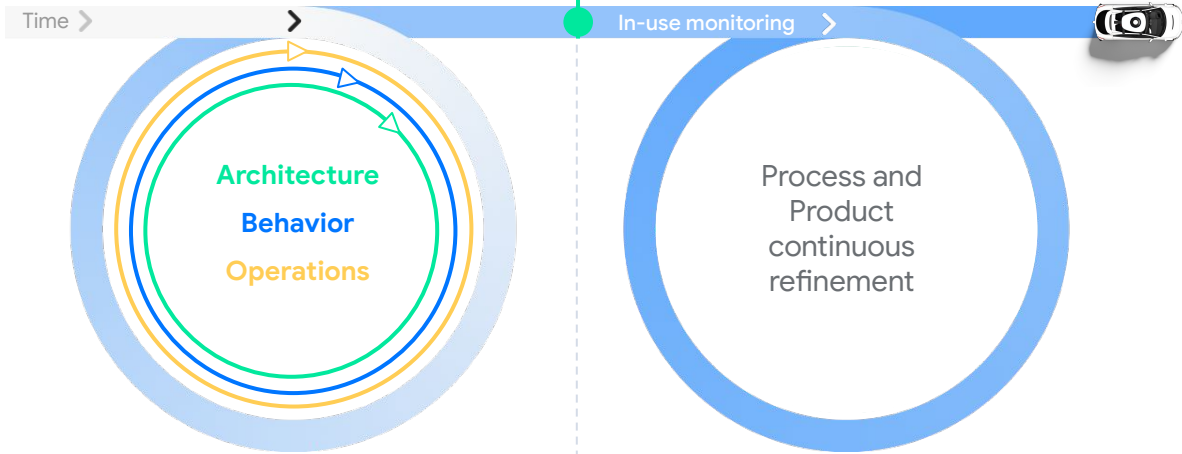
Lead for IEEE P3321
Proposal for SAE HF Steering Committee



Actively collaborating in over 20 working groups or committees

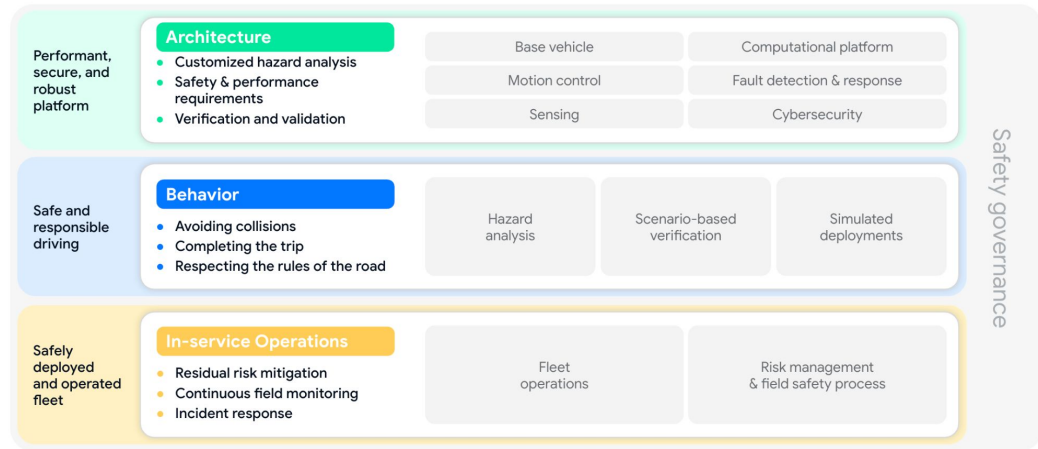


Pre-Deployment Readiness Review



Waymo's Safety Determination Lifecycle

Prior to deployment of a **new SW release** across the fleet a highly **cross functional** group of stakeholders **reviews performance** according to **pre-specified targets and execution guidelines for each methodology**. A recommendation to Waymo's **Safety Board** leads to final **approval**.



Waymo's Approach to a Safety Case

SAFETY CASE STRUCTURE

GOAL (Overarching statement) →

The top-level goal of **Absence of Unreasonable Risk**.

LOGICAL ARGUMENT (Decomposing the statement) →

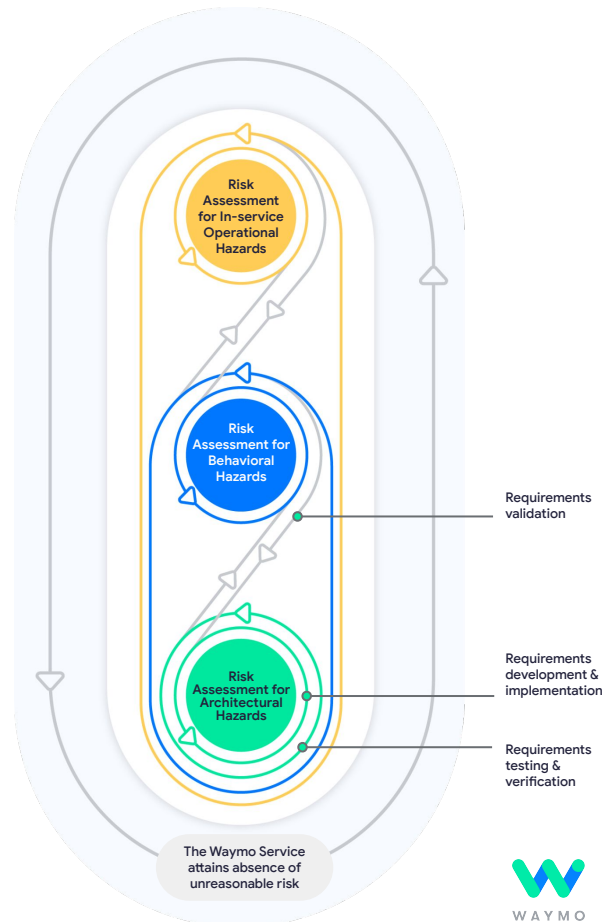
See: "Building a Credible Case for Safety: Waymo's Approach for the Determination of Absence of Unreasonable Risk. (March 2023)"

EVIDENCE (Compelling proof) →

- waymo.com/safety
- waymo.com/research
- waymo.com/blog

Waymo's approach to safety relies on multiple complementary methods that examine both aggregate-level and event-level performance of our Automated Driving System

Continuous validation:
In-use monitoring & confidence build-up



Acceptance Criteria Enabling Event-Level Reasoning

Acceptance Criteria Enabling Aggregate-Level Reasoning

Included

Included



An appropriate balance coming from the inclusion of both event level and aggregate level indicators helps ensure that the risks for a given scenario category are being captured. It also enables the evaluation of single undesirable behaviors that a developer needs to consider to show that residual risk is as low as reasonably possible.

Not Included



An argumentation based only on aggregate criteria may not capture some risk posed by the ADS in individual scenarios/situations. Furthermore, confidence in aggregate rates pre-deployment is constrained by the available data collected during testing.

Not Included

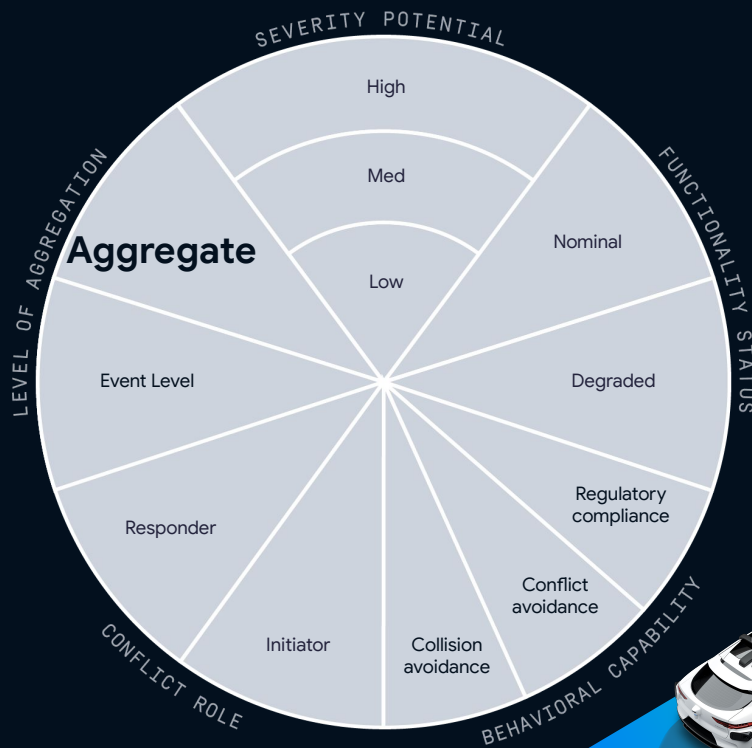


There are infinitely many operational scenarios that an ADS will be exposed to. Establishing a safety argument only on event-level instances precludes the holistic assessment of residual risk. Furthermore, aggregate-level criteria can provide validation for those trends observed from event-level indicators.

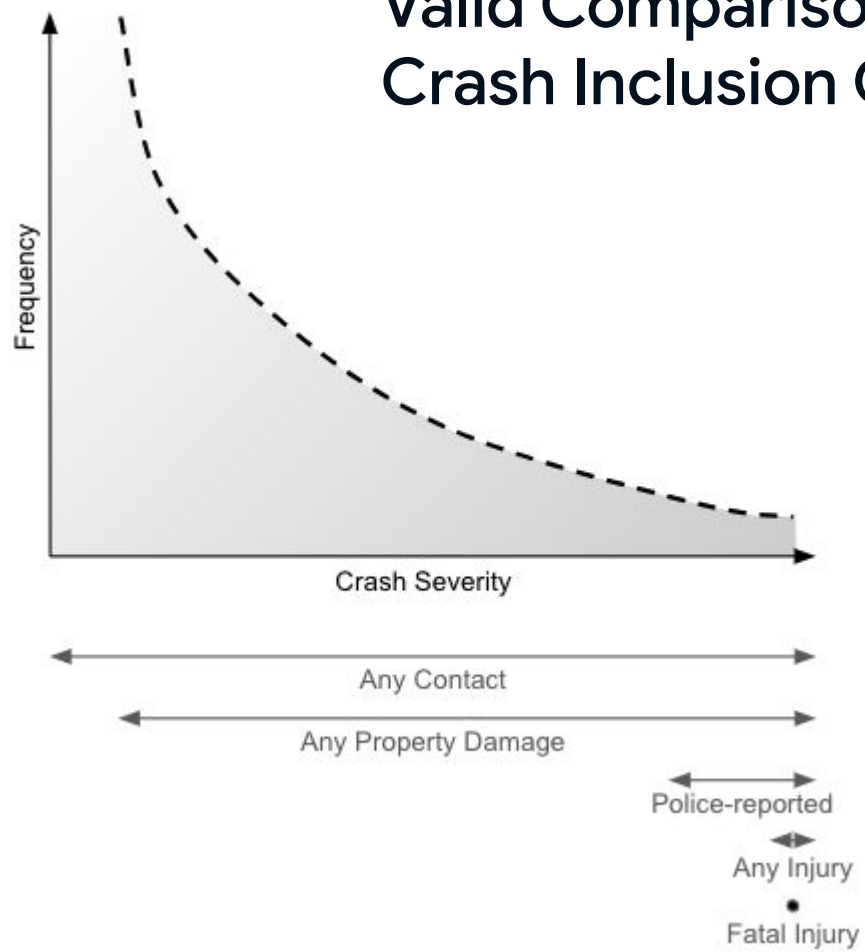


No argumentation possible in the absence of acceptance criteria, since Absence of Unreasonable Risk is a necessary goal for ADS deployment

Aggregate-level



Valid Comparison: Crash Inclusion Criteria



Status quo
crash data



Reduction



Waymo
crash data



The Waymo Driver considerably outperforms human benchmarks (all collisions)

Considering all location together:

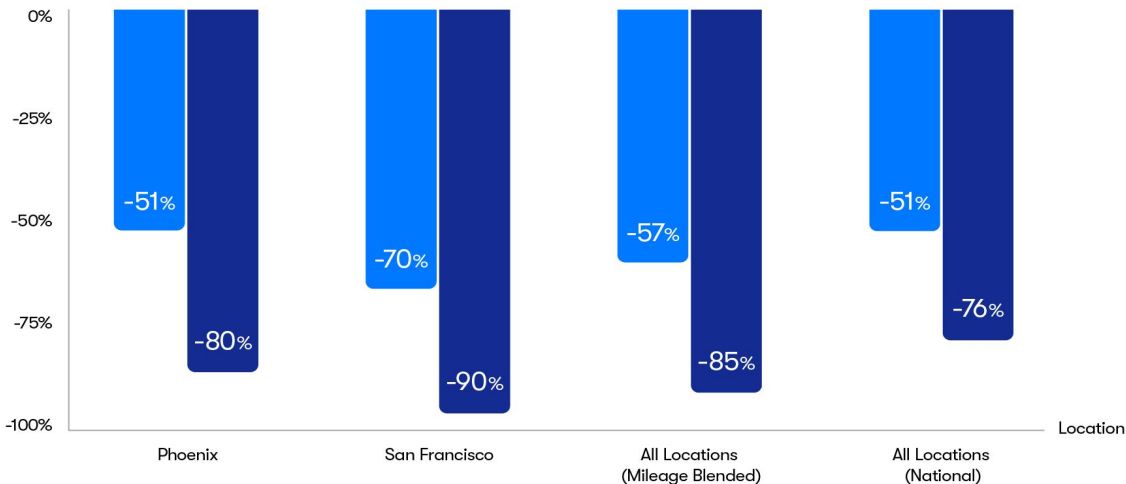
85%

reduction in injury-causing crash rates

57%

reduction in police-reported crash rates

Waymo % Change for Police / Injury-Reported Rate

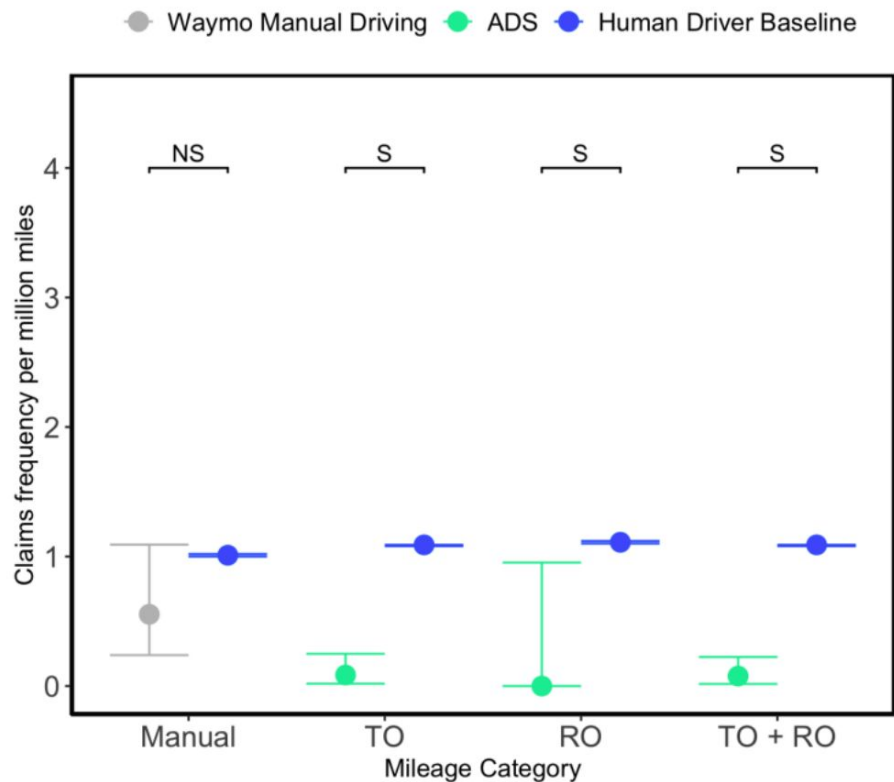


Benchmark Source ■ Police-Reported ■ Any-Injury-Reported

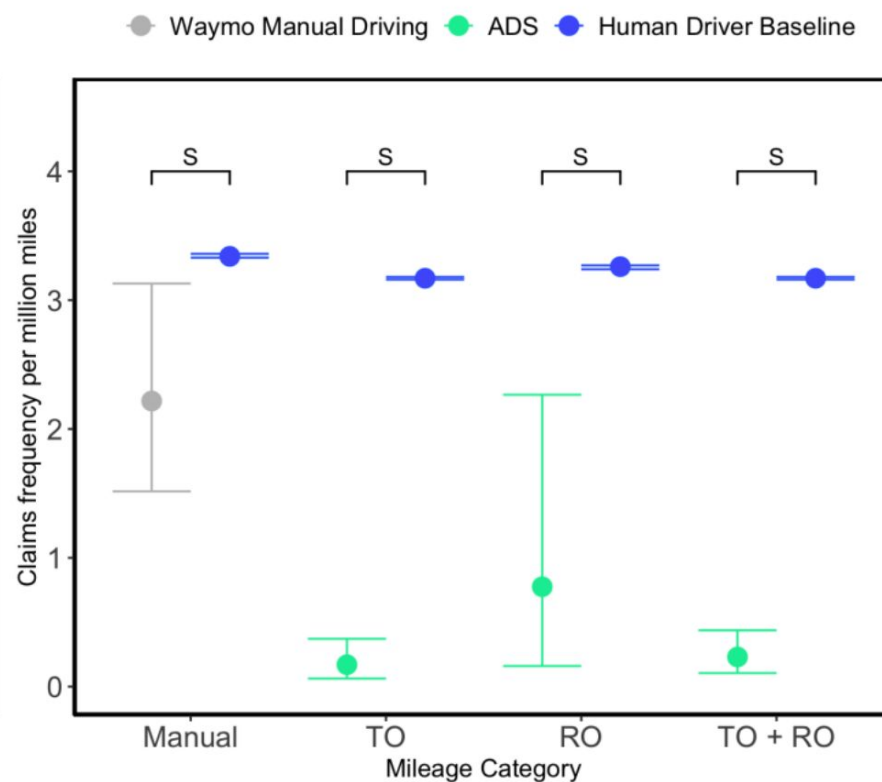
Kusano et al. (2023)

Insurance Data (Waymo contribution to crashes)

Bodily Injury



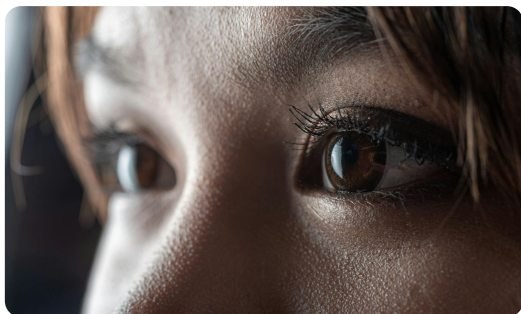
Property Damage



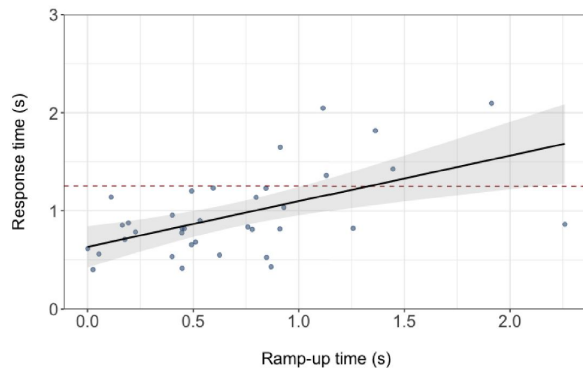
Event-level



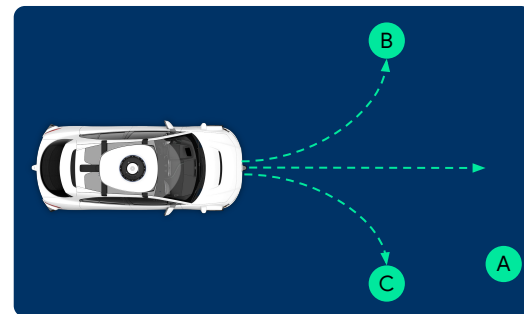
The Non-impaired Eyes ON Model (NIEON) Driver



- 1 Attentive with eyes always on the conflict



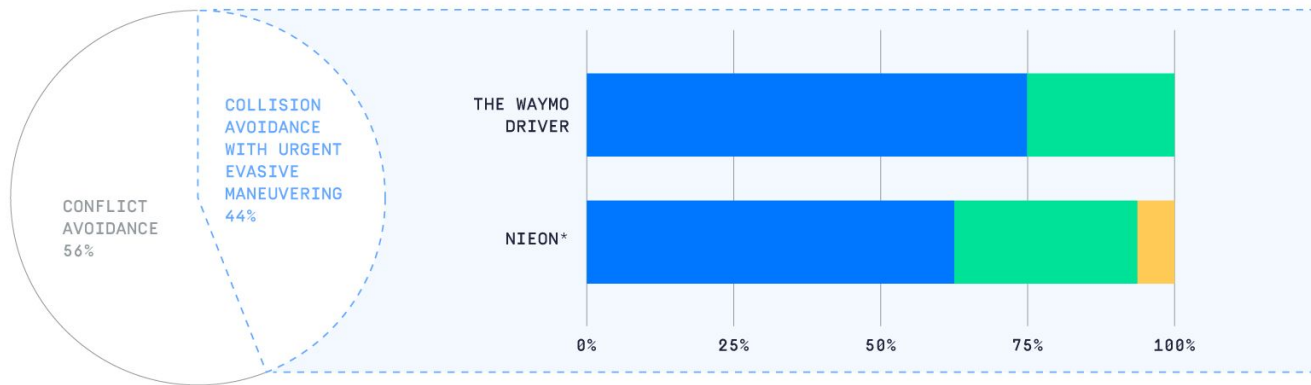
- 2 Model fit response response time using eyes-on-road, non-impaired naturalistic driving data*



- 3 Three chances given (best outcome selected):
 - A. Brake only
 - B. Brake + steer left
 - C. Brake + steer right

Event-level comparison with Safety Reference Models

The Waymo Driver's collision avoidance performance in simulated tests



POTENTIALLY AVOIDABLE FATAL CRASHES AMONG HUMAN DRIVERS IN CHANDLER, AZ [2008-2017]

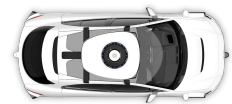
*NON-IMPAIRED, WITH EYES ALWAYS ON THE CONFLICT HUMAN DRIVER THAT DOESN'T EXIST IN THE HUMAN POPULATION

AVOIDED CRASH ■

MITIGATED CRASH ■

CRASH NOT MITIGATED ■

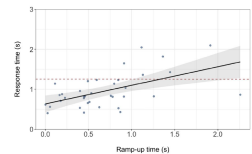
The Waymo Driver



Outperforms



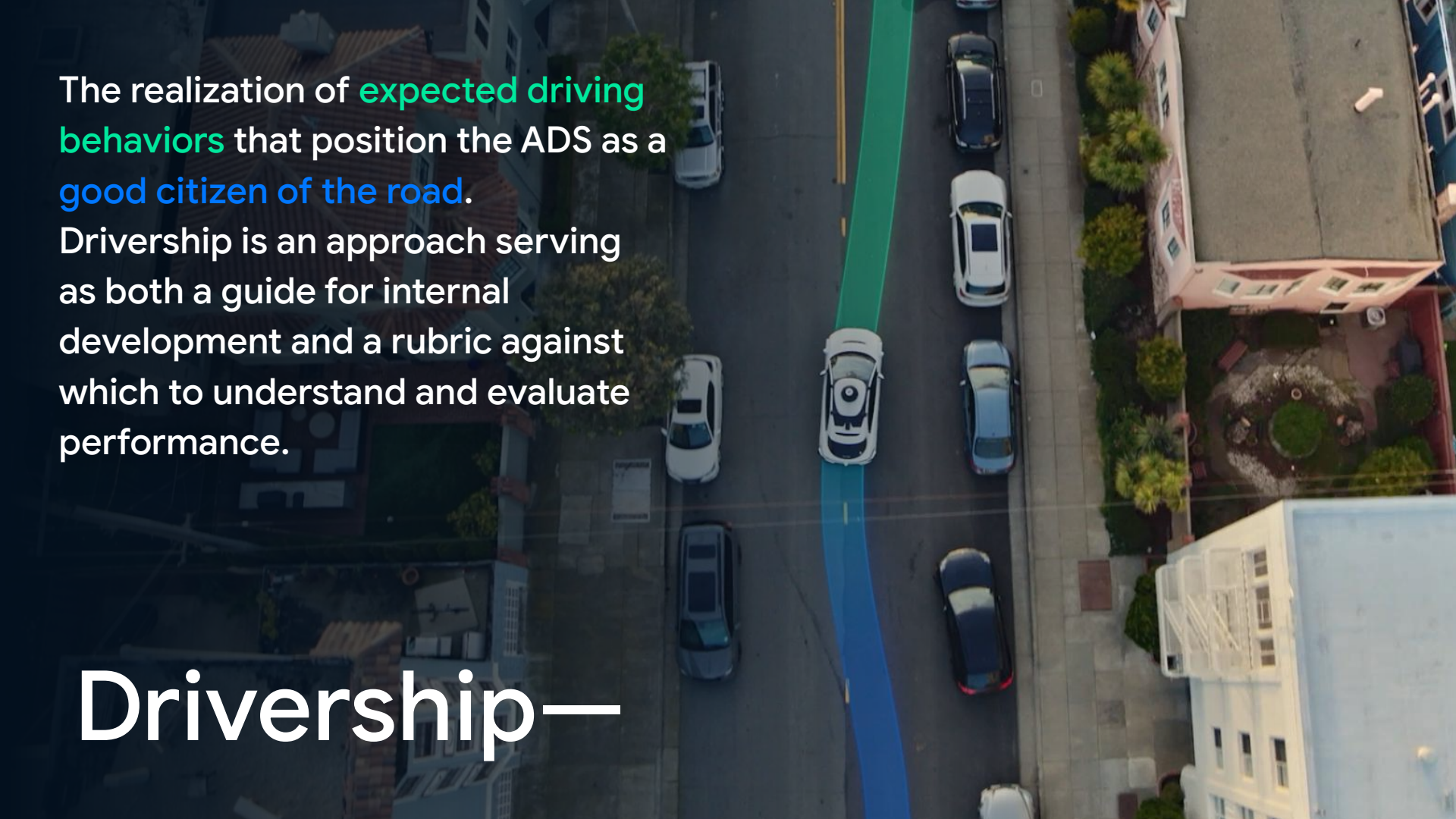
NIEON Reference model



The realization of **expected driving behaviors** that position the ADS as a **good citizen of the road**.

Drivership is an approach serving as both a guide for internal development and a rubric against which to understand and evaluate performance.

Drivership—





Closing Remarks